



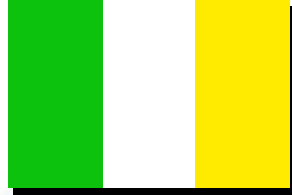
Project management for international consulting projects

Past, present and future

Presented by Aisling Kennedy

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**“We are all in favour
of the future”**

***Reginald Maudling,
British politician***





Major themes



- Methodology
- Project management skills
- Tools/technology
- Language/culture/virtual teaming

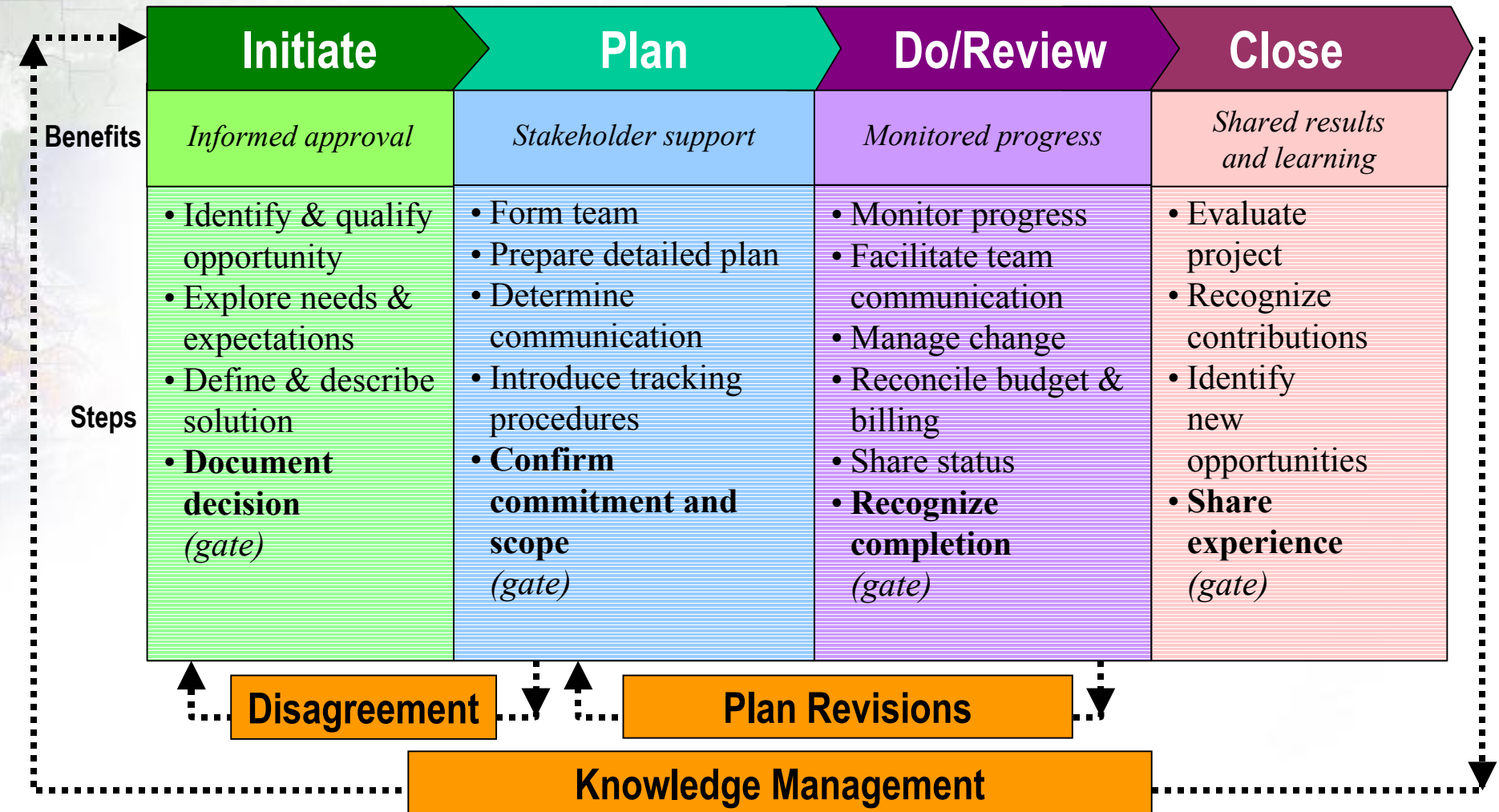


Methodology



- Projects increasing in complexity
- Need for consistency, quality, timeliness
- Clarity on roles and responsibilities
- Project communication and documentation
- Sharing experience and learnings

Project management methodology





Project planning



- Planning is — by far — the most important phase of the project
 - Doing is more efficient if team members build from the same blueprint
 - Time spent planning is compensated by faster execution
 - Knowledge sharing at front reduces learn-as-you-go rework
 - Integrated project plan relies less on personal heroics
 - Critical stakeholders are involved in the planning process to create a common context and vision, set realistic expectations and increase collective knowledge



Project management skills



- “Planning, scheduling, and controlling the process that enables a team to deliver a project on time and on budget through communication and facilitation that meets or exceeds client expectations”
- Core competency or career track?
- Evaluation, recognition and rewards

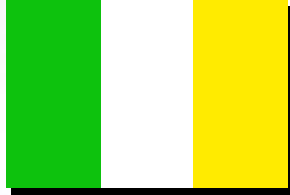


Tools/technology

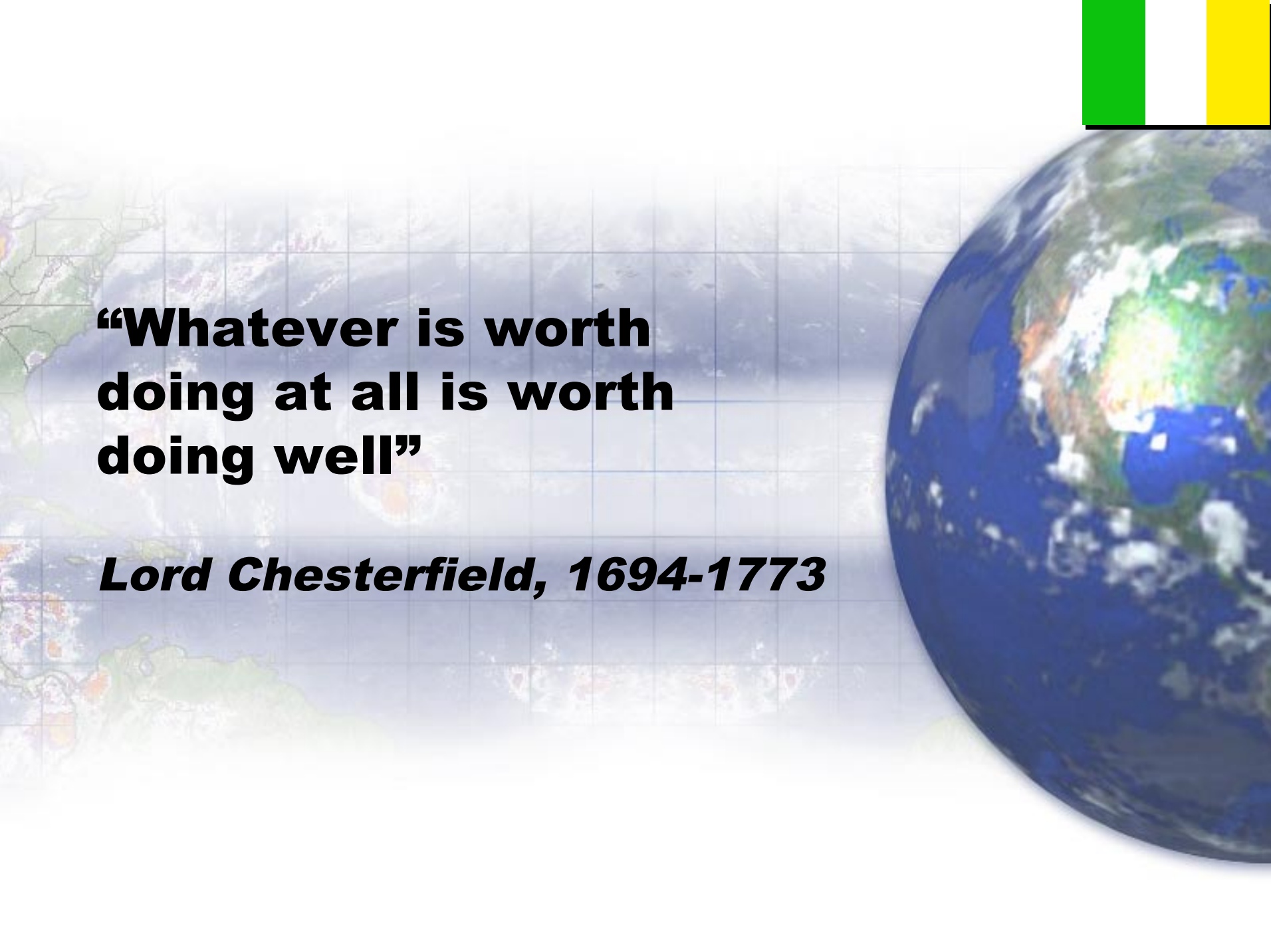
- Templates
- Checklists
- Project planning/tracking tools (e.g. MS Project)
- Collaborative applications (virtual meeting place/ file repository)
- Knowledge portals



Language/culture /virtual teaming



- Language awareness
- Culture – regional vs. organisational
- Working with virtual teams
- Key component of project manager's skillset



**“Whatever is worth
doing at all is worth
doing well”**

Lord Chesterfield, 1694-1773