

Un nuevo milenio, un nuevo reto actuarial

A new millenium, a new challenge for actuaries

Un nouveau millénaire, un nouveau défi pour les actuaire

Social Security Reform in China

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Background

- ❑ The reform of China's pension system is an important element of China economic reforms
- ❑ Very generous pensions but only for a segment of the population: mainly Government, Public Institutions, SOEs, urban workers
- ❑ Implicit Pension Debt large for the covered segment but manageable as % of growing GNP
- ❑ Segmentation of coverage and lack of portability impede labour mobility
- ❑ High pension contributions and deficits impede the reform of SOEs and the move to market economy
- ❑ The 'one child' policy translates into '4-2-1': grandparents, parents, child, accelerates aging



Size and diversity

- ❑ The PRC comprises 23 provinces, 5 autonomous regions and 4 municipalities directly under the Central Government
- ❑ Multiple Urban Enterprises Pension Systems:
 - ❑ 100.m. participants; 27.m. retirees
 - ❑ Mostly SOEs and large urban collective
 - ❑ Few in private, foreign-invested, TVE, Self-employed
- ❑ Civil Service: 7.m. participants; 2.2.m. retirees
- ❑ Public Institutions: 19.m. participants; 5.3.m. retirees
 - ❑ Government Supported
 - ❑ Government Subsidized
 - ❑ Independent

Armed forces: special case as in most countries
Rural workforce and informal sector not covered



Pre-1997 formula

- ❑ Very generous Replacement ratios:
 - ❑ Civil service: 93+% average (Non-contr.)
 - ❑ Public Institutions: 90+% average (Non-contr.)
 - ❑ Enterprises: 80+% target but 66.8% average (Contr.)
- ❑ NRA: .60M, .50F workers, .55F salaried but unreduced early retirement pensions
- ❑ Eligibility after 15 years
- ❑ Indexed to wages
- ❑ Death benefit: Cash refund

Variations for Enterprises workers depending on legacy and financial conditions of the pooling unit



Urban Workers Pensions

- ❑ Originally a collection of occupational pensions plans administered by each enterprise
- ❑ Currently about 2,200 pooling units at variable levels of aggregation: municipalities, regions, provinces administered by Labor Bureaux with some Finance Bureaux collecting contributions
- ❑ Compliance variable with leakage both in contributions and benefits
- ❑ Local deficits mitigated by subsidies and benefit adjustments. Attempts to pool system deficits regionally but ultimately supported by Central Government



State Council Document 26

July 1997

- Provided the new design and policy framework for the reform of China's Pension Insurance System for Urban Enterprises workers
- Aims at creating an administratively unified pension system by pooling the Enterprises pension systems into larger units, eventually at the provincial/national level
- Open room for privatization, mergers, downsizing, by delinking the financing of workers' security from the finances of SOEs
- Does not target the Civil Service, the public institutions, the rural work force nor the informal sector



3 Pillar Structure

(note.different.numbering)

Basic.unified.system

- ❑ Pillar.1.consist.of.two.mandatory.components
 - ❑ 1A::Defined.benefit.20% .average.provincial.wages (redistributive)
 - ❑ 1B::Defined.contributions.11% .of.wages.to.Individual accounts.(earnings.related)

Supplemental.pensions.(To.fill.the.gap)

- ❑ Pillar.2::Voluntary.Employer.sponsored,.DB.or DC,.funded,.for.own.employees
- ❑ Pillar.3::Voluntary.individual.funded.DC.for employees.and.self-employed,.provided.by financial.institutions
- ❑ Legal,.regulatory.and.market.infrastructure.under development



Immediate Reform Targets

- ❑ Set financing path to liquidate pension debt, eventually fund the Individual accounts and diversify investments
 - ❑ Reduce benefits, increase contributions, eliminate need for Government subsidies
 - ❑ Triple coverage of Enterprises urban workers adding 200.m workers beyond the SOEs
 - ❑ Promote labor mobility, more efficient labor markets and differentiated compensation
 - ❑ Increased retirement savings help develop capital markets and a modern financial services industry
- . Logically, Civil service and Public Institutions should be included although there are political difficulties*



Prescribed Unified Formula

Source	Total	Social Pool	Individual accounts
Employer	20%	17% *	3%
Employee	8% **	0%	8%
Total	28%	17%	11%
Benefit Replacement ratio	~58.5% At average wages	20% of Provincial average	~38.5% of own earnings

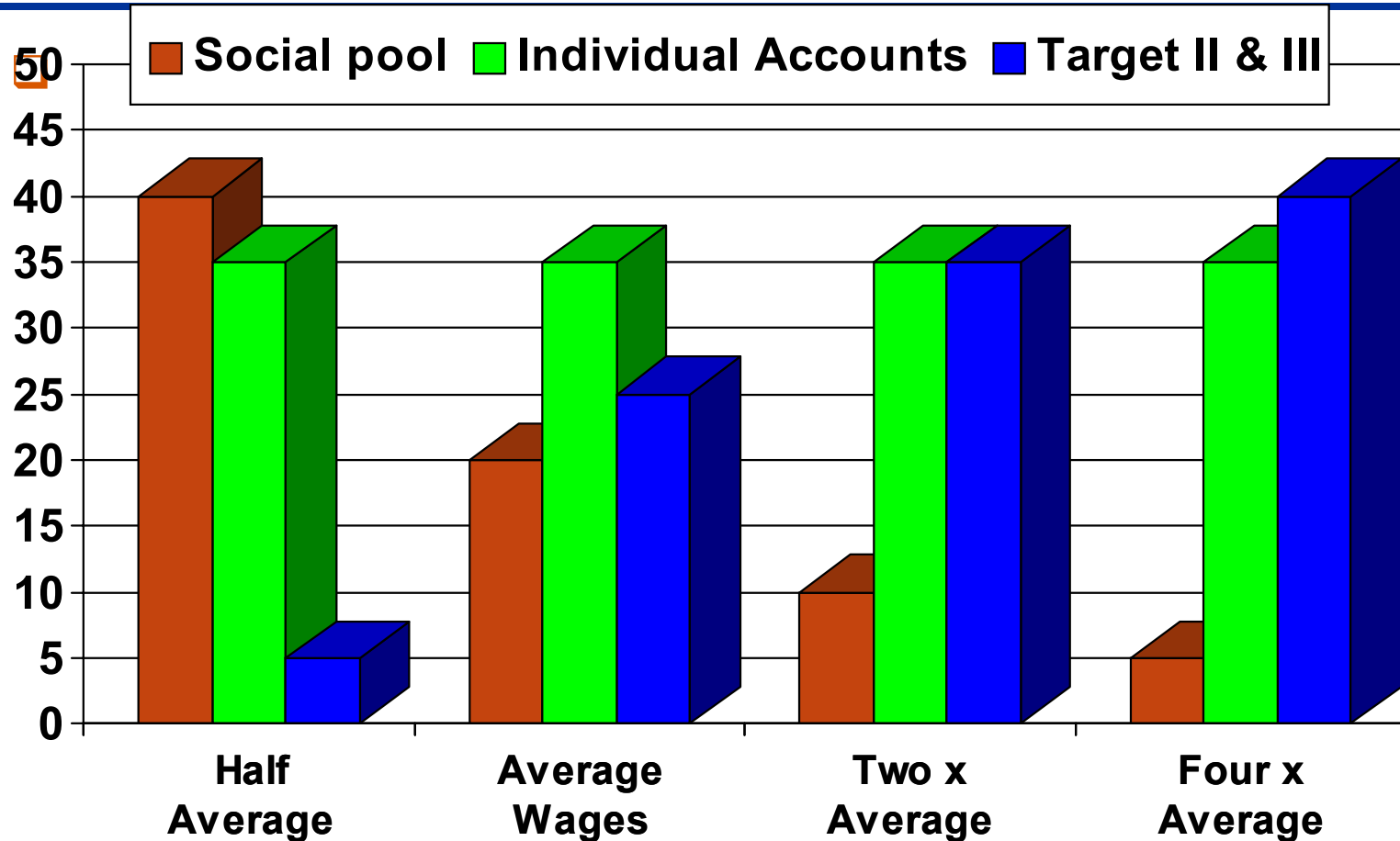
*About 50% needed to service implicit pension debt; many new enterprises come in at ~9%

**Target for 2002+; up from ~3% pre-reform



China Pillar I, II, III

(Ultimate Benefits in % of participants wages)





The transition

- ❑ Major reform replacing a
 - ❑ 80+% final pay DB formula
 -by
 - ❑ 20% of provincial average wages (DB)
 - ..plus
 - ❑ 11% DC projected to yield a 38.5% replacement at average wages
- ❑ An average reduction of ~22% of average wages
- ❑ A shift from 100% DB to $\frac{1}{3}$ DB $\therefore$ $\frac{2}{3}$ DC
- ❑ Pensions for pre-1997 service maintained
- ❑ Required contributions high because of low funding, low returns on assets, low retirement age and leakage



Structure for Basic Pillar

- ❑ Pillar.1.A .operates.as.a.Social.Pool.to.receive Employer.contributions.financing.basic benefits.and.transition.(Pre-1997).benefits.for retirees.and.middlemen
- ❑ Pillar.1B.designed.as.funded.DC.individual accounts.but.operates.as.Notional.Accounts providing.DB.benefits.equal.to.1/20.of.the accumulated.account.at.fixed.rate.of.return with.financial.support.from..Social.Pool

Partial.Shift.to.DC.and.to.market.return.on assets.yet.to.come



Financing the Socialpool

- ❑ Social.Pool.not.sustainable.by.a.17% .contribution.rate from.current.participating.enterprises
- ❑ Cash.flow .needed.to.pay.current.benefits.force.diversion of.contributions.from.Individual.A.ccounts
- ❑ Employer.contribution.of.17% % .for.a.20% .flat.benefit.not attractive.for.new .enterprises
- ❑ Enforcement.and.compliance.difficult.to.achieve.for.what is.perceived.as.unfair.subsidy.to.some.w.orkers
- ❑ Higher.contribution.rate.excessive.for.enterprises: coverage.expansion.needed.to.generate.margin.to liquidate.the.IPD .and.fund.the.Individual.A.ccounts
- ❑ Need.to.cristallize.implicit.pension.debt.and.finance.it from.other.sources.to.make.expansion.saleable



Policy options

- ❑ Lower Social Pool costs by financing externally part of the IPD to facilitate extending the coverage to all urban workers thus enabling the gradual funding of the IA
- ❑ Reduce excess cost of annuitizing the Individual Accounts by combination of
 - ❑ Changes to rule of 120
 - ❑ Higher retirement age
 - ❑ Reduced inheritance benefits
 - ❑ Higher investment returns
 - ❑ Lower indexation formula
 - ❑ Reduction of replacement ratio to 38.5%
- ❑ Increase funding and returns on assets



The impossible 11% DC

- ❑ The 120..conversion.factor:..simple,..unisex,..uni-age, predictable.benefit,..facilitates.the.transition.but overshoots.the.DB.target.and.requires.financial.support from.Social.Pool,..aggravating.the.shortfall
- ❑ Actuarial.life.annuity.conversion.factors.would.vary.from 140.to.300.(age,..sex,..interest,..mortality)
- ❑ Lower.conversion.factor.compensates.for.low.notional interest.returns.during.working.life.but.ignores.real.life expectancies.and.costs,..thus.IA.cannot.operate.on.a market.basis,..negating.the.DC.concept
- ❑ Uniage.factor.allows.SOE.s.to.shift.cost.of.downsizing and.restructuring.to.the.pension.system.through.induced early.retirement



Reform Options for NDC accounts

- ❑ Maintain low return on NDC but increase post-retirement returns to mitigate cost deficiency
- ❑ Associate 120 to higher NRA and differentiate factor by age to achieve more equity and control costs but maintain unisex approach; continue to subsidize remaining differentials
- ❑ Move towards actuarially sound factors to gradually eliminate cost differentials; in the meantime use Social Pool to maintain financial equilibrium on paygo or single premium basis
- ❑ Move to a real DC with market investment of assets and actuarial conversions to life annuities: value of benefits adjusted to cost 11% on average, including expenses/