

27<sup>th</sup> International Congress of Actuaries - Social Security Committee

### "Pension Reform in China"

BY

STUART H. LECKIE, O.B.E., J.P., F.F.A., F.I.A.

CHAIRMAN, GREATER CHINA

**HEWITT ASSOCIATES** 

TEL: (852) 2147 9278

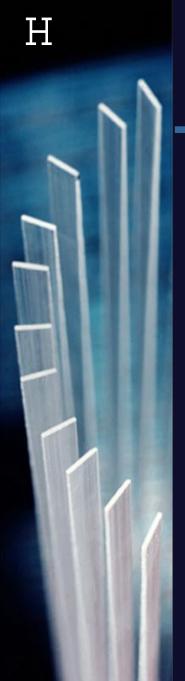
FAX: (852) 2147 2822

E-mail: stuart.leckie@hewitt.com

18 March 2002

### Contents

- > Map of China
- > PRC Population
- > Old System ('Iron Rice Bowl')
- > World Bank
- > Pension Principles for Future
- New System ('Safety Net')
- > Financing
- > Pension Assets
- > Develop Capital Markets
- > Implementation Issues
- > National Social Security Fund
- > Liaoning Experiment
- > Supplementary Pension Plans
- > Opportunities for Fund Managers
- > Comparison of Hong Kong and PRC
- Possible Developments in China



### Map of China





## **PRC** Population

Total: Rural Population: + Urban Population

### **Consider:**

- > One Child Policy
- Greatly improved life expectancy
- Dependency Ratio deteriorating rapidly

Almost 1.3 bil	llion
900 million	
+	
400 million	
Ages:	
0-14	100 million
15-64	275 million
65+	25 million

# **Old System ('Iron Rice Bowl')**

- > Workers employed for life by State Owned Enterprises (SOE)
- > Low Wages but Total Security
- Pension at 60 (Males) or 55 (Females) = 80% of final salary
- Pensions paid by SOEs
- No Pre-funding or Reserves (i.e. pay-as-you-go), but what if SOEs unable to pay pensions?
- > China is very concerned about social unrest resulting from unpaid pensions and the unemployed

### World Bank

- In early 1990s, World Bank studied how best to solve pension issues in China
- > World Bank suggested a three pillar approach
  - Government run basic pension
  - Privately run individual accounts
  - Voluntary employer/individual savings

### **Pension Principles for Future**

- > Reduce pension expectations
- > Cost burden to be shared by employer and employee
- Move towards pre-funding

#### **Reasons?**

- > Population projections
- > SOE restructuring
- > Develop domestic capital markets

# New System ('Safety Net')

- New Unified Pension System Reform (July 1997)
- > Expand coverage to all urban employees
- Gradually raise retirement age (to 65 years for men & women)

### **Benefits**

- Pillar I = Basic Pension of 20% of average provincial wages
- Pillar II = Individual account based on 11% contributions
- > Pillar III = Voluntary Supplementary Benefits

# Financing

Employee

### > Employer

= 4% salary contribution
increasing by 1% every 2
years up to 8%

Approx 20% of salary contribution
(Subject to salary maximum and local variation)

### **Pension Assets**

- Pillar I and II pension assets approximately RMB 125bn, (US\$15bn) in government bonds and deposits, managed by Social Security Bureaus; however not enough for future obligations
- > Pillar III pension assets managed by insurance companies; fully funded schemes
- > The government is considering several initiatives to meet the pensions shortfall
  - Special taxes
  - Lottery
  - Issue of recognition bonds
  - Sale of State owned assets
  - Launch of Chinese Tracker Fund

## **Develop Capital Markets**

- > SOEs to be restructured: 1,000 2,000
- > Merge, close, downsize or corporatize
- List on Stock Market through A shares?
- > How much capital is required in the next 5 years? 10 years?
- How to apply pension assets to capital markets and maximize returns (deposits + bonds + equities + mutual funds + real estate + infrastructure)
- World Bank estimates pension assets of US\$1.8 trillion by 2030

# **Implementation Issues**

- Compliance
- > Administration
- > Preservation
- > Portability
- > Transitional issues
- > Education
- > Taxation



# **National Social Security Fund**

- In the event that some provinces have insufficient funds for Pillars I & II, the State Council has established a "fund of last resort"
- National Council for Social Security Fund to act as Trustees
- Income: State Shares equal to 10% of IPO's
- > Investment Management: will appoint external managers
- > Outgo: to be decided

# **Liaoning Experiment**

- > Liaoning industrial province in north east
- > Very serious funding problems
- > Document 42 (July 2001)
- > Basic pension 30% of local average earnings
- > Individual account
  - Employees' contributions only (8%)
  - Must be properly funded
- Major problem of back funding to be solved

# **Supplementary Pension Plans**

- Employer sponsored retirement schemes: Group pensions through domestic life companies
- "Enterprise annuity" proposals by MLSS
- SPPs to be offered by entities licensed by Ministry of Labour and Social Security
- > Tax concessions likely to encourage SPPs
- > By 2005 international insurers can write group business

## **Opportunities for Fund Managers**

- > Pillar I; No
- > Pillar II;
  - Short term No;
  - Medium Term Outsourcing by Social Security Bureaus;
  - Long-term 401(k) plans?
- Pillar III; Via Insurance Companies;
  - Later segregated funds?
- National Social Security Fund; Possible

# **Comparison of Hong Kong and PRC**

> 2 aspects to every retirement system

- Design
- Funding

> How do HK and PRC measure up?

	Hong Kong	PRC
Design	X	
Funding		X

## **Possible Developments in China**

- > Open-ended Funds
- > JV Investment Companies
- > Chinese Tracker Fund
- Merging of Stock Markets
- Merging of A and B Shares
- > Free Market for Foreign Insurance
- Liberalisation of Pension and Insurance Funds Investment
- Development of Unit-linked Insurance and 401(k) Pensions
- Privatisation of Second Pillar Pensions( Individual Accounts)
- Convertibility of Renminbi
- > International Investment by Institutions